

STATE OF NEW HAMPSHIRE
PUBLIC UTILITIES COMMISSION

October 12, 2016 - 10:24 a.m.
Concord, New Hampshire

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RE: DW 15-209
LAKES REGION WATER COMPANY:
Request for Change in Rates.
(Hearing on permanent rates)

PRESENT: Chairman Martin P. Honigberg, Presiding
Commissioner Robert R. Scott
Commissioner Kathryn M. Bailey
Sandy Deno, Clerk

APPEARANCES: **Reptg. Lakes Region Water Company:**
Justin C. Richardson, Esq. (Upton...)
Reptg. Residential Ratepayers:
Donald M. Kreis, Esq., Consumer Adv.
Pradip Chattopadhyay, Asst. Cons. Adv.
Office of Consumer Advocate
Reptg. PUC Staff:
John S. Clifford, Esq.
Mark A. Naylor, Dir./Gas & Water Div.
Jayson P. Laflamme, Gas & Water Div.

Court Reporter: Steven E. Patnaude, LCR No. 52

**CERTIFIED
ORIGINAL TRANSCRIPT**

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WITNESS PANEL: **THOMAS A. MASON**
 STEPHEN P. ST. CYR
 JAYSON P. LAFLAMME

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P R O C E E D I N G

CHAIRMAN HONIGBERG: Good morning, everyone. We're here in Docket DW 15-209, which is Lakes Region Water Company's rate case. We're here for a hearing on the merits. There was an Agreement filed last week, signed by Staff, the OCA, and the Company. There was a request that we accept the Settlement, even though it was filed less than five business days, which we have agreed to do. We've accepted the filing of the Settlement.

Before we do anything further, let's take appearances.

MR. RICHARDSON: Good morning, Mr. Chairman, Commissioners. Justin Richardson, from Upton & Hatfield, here on behalf of Lakes Region Water Company. With me at the table today I have Lakes Region President Thomas Mason; Mr. Stephen St. Cyr, the Company's rate consultant; and Lakes Region's Utility Manager, Leah Valladares.

MR. KREIS: Good morning, Mr. Chairman, members of the Commission. I'm the Consumer Advocate, Donald Kreis, here on behalf

1 of the residential utility customers of Lakes
2 Region Water Company.

3 With me today, in the back of the
4 room, is the Assistant Consumer Advocate,
5 Pradip Chattopadhyay. Sitting in the back so
6 as to avoid spreading germs throughout the
7 hearing room, as he's not feeling well. But I
8 guess that's all I have to say about it.

9 MR. CLIFFORD: Good morning,
10 Commissioners. John Clifford, on behalf of
11 Commission Staff, and with me at counsel's
12 table is Mark Naylor, the Director of the Gas &
13 Water Division, and Jayson Laflamme, Staff
14 Analyst, Gas & Water Division.

15 CHAIRMAN HONIGBERG: There were
16 intervenors in this docket. I don't see any of
17 them here. Any information about the
18 intervenors?

19 Mr. Richardson.

20 MR. RICHARDSON: Yes, Mr. Chairman.
21 I have heard from, yesterday, from the Indian
22 Mound Property Owners' counsel, Gary Blais, who
23 regretted to inform me that he had trial
24 commitments in Rhode Island, and we was unable

1 to attend today.

2 He did send me an e-mail indicating
3 that he does not -- his association does not
4 object to the Settlement Agreement. And I
5 actually have that e-mail here, which we could
6 mark as an exhibit. You know, it might be
7 better to let his own words speak for his
8 group, rather than have me explain their
9 position.

10 CHAIRMAN HONIGBERG: I don't disagree
11 with that. It probably would have been nice if
12 he notified us, filed something, indicating his
13 position on this, if he had one. But --

14 MR. RICHARDSON: He intended to do
15 so, but his schedule, I think, changed. And I
16 did alert Staff to this, so Staff knew that
17 that was his position. You know, obviously, we
18 can bring a horse to water, but you can't make
19 it drink.

20 CHAIRMAN HONIGBERG: All right. What
21 about others? Suissevale?

22 MR. RICHARDSON: I have not heard
23 from Suissevale in some time on any issues
24 related to their position in this docket. So,

1 I don't know what their position is.

2 CHAIRMAN HONIGBERG: Movitz?

3 MR. RICHARDSON: I have not heard
4 from Mr. Movitz. Maybe, if Staff has heard,
5 then, by all means, jump in. But --

6 MR. KREIS: I have an e-mail from him
7 in my file that I believe was addressed to
8 Mr. Naylor. Yes. There was an e-mail from
9 him, Monday, October 3rd. He indicated that he
10 won't be attending the hearing today because he
11 was observing Yom Kippur. And he -- he did ask
12 to have this e-mail read into the record. I'm
13 happy to do that or not do that, or I'm happy
14 to have Mr. Naylor do that, because the e-mail
15 was addressed to him. Whatever the
16 Commission's pleasure is.

17 CHAIRMAN HONIGBERG: Well, someone
18 should. It really doesn't matter who. If the
19 e-mail makes that request, I'm happy to have
20 somebody read it into the record on his behalf.
21 We can take that up whenever you all think
22 makes sense.

23 Does Staff have any other information
24 on this one?

1 MR. CLIFFORD: I'm hearing that it
2 was docketed and put into the "Comment" section
3 in docketbook. So, it is available for public
4 view.

5 CHAIRMAN HONIGBERG: Yes. It does,
6 docketbook does show as Comment Number 27,
7 something from Mr. Movitz. So, if he's
8 requested that it be read in the record, we'll
9 have somebody do that.

10 Were there other intervenors? I
11 can't remember.

12 MR. CLIFFORD: Hidden Valley was an
13 intervenor. But they are not -- they haven't
14 filed anything and they're not present here
15 today.

16 CHAIRMAN HONIGBERG: All right. Fair
17 enough.

18 Any other preliminary matters we need
19 to deal with?

20 MR. RICHARDSON: Could I suggest to
21 Staff that we mark the e-mail from the Indian
22 Mound Association, from Attorney Blais, as
23 "Exhibit 14". Does that sound acceptable? And
24 I can --

1 MR. CLIFFORD: That's acceptable to
2 us.

3 MR. RICHARDSON: Okay. I have copies
4 for the Commission and the Clerk.

5 CHAIRMAN HONIGBERG: I understand
6 from the numbering of this as "14", that
7 there's a number of premarked exhibits that we
8 don't know anything about, but we'll assume at
9 some point you'll tell us what those exhibits
10 are.

11 All right.

12 MR. RICHARDSON: They begin with "6"
13 today, because they're consecutive from the
14 temporary rates hearing.

15 CHAIRMAN HONIGBERG: Right, I get
16 that. But I have no idea what 6 through 13
17 are. I don't have a list. I don't have any
18 information about that. So, I am told that
19 this exhibit is "14", but no one has seen fit
20 to provide us with any information about the
21 interim numbers. So, I assume someone will
22 enlighten us fairly soon as to what's going on
23 with exhibits.

24 Anyway, we'll mark this as "14",

1 accepting that all the others have been
2 premarked.

3 MR. CLIFFORD: Right.

4 CHAIRMAN HONIGBERG: Mr. Clifford,
5 you have something?

6 MR. CLIFFORD: I can enlighten you.

7 CHAIRMAN HONIGBERG: All right.

8 MR. CLIFFORD: So, we're going to
9 take -- we stipulated to an exhibit list this
10 morning. Number "6", which is the next
11 consecutive number after the five that were
12 included as part of the temporary rates
13 hearing, is Mr. Mason's testimony, Testimony of
14 Tom Mason, that will be Tab 6, that was filed
15 on August 5th, 2015. "Exhibit Number 7" will
16 be Mr. Mason's attachments to his August 5th
17 testimony. That can also be found at Tab 6.
18 "Exhibit Number 8" will be the Testimony of
19 Steve St. Cyr, of St. Cyr Associates. That was
20 filed on July 31st, 2015. That's also at
21 Tab 6. "Exhibit 9" will be Mr. -- the
22 attachments of Mr. St. Cyr's testimony, also
23 filed on July 31st, 2015. "Exhibit Number 10"
24 will be the August 3rd, 2016 Testimony and

1 Attachments of Mark Naylor. That can be found
2 at Tab 59. "Exhibit Number 11" will be the
3 Testimony of Jayson Laflamme filed on
4 August 4th, 2016, including his attachments,
5 which can be found at Tab 60. "Exhibit 12"
6 will be the Settlement Agreement that the
7 Parties filed with the Commission on
8 October 5th, which could be found at Tab 62.
9 And "Exhibit 13" will be the schedules to that
10 Settlement Agreement, also filed on
11 October 5th, 2016, and can be found at Tab 62.
12 And, then, "Exhibit 14" is going to be that
13 e-mail that Mr. Richardson just presented to
14 the Clerk.

15 (The documents, as described,
16 were herewith marked as
17 **Exhibit 6** through **Exhibit 14**,
18 respectively, for
19 identification.)

20 CHAIRMAN HONIGBERG: Okay. Other
21 preliminary matters that need to be dealt with?

22 *[No verbal response.]*

23 CHAIRMAN HONIGBERG: Seeing none, how
24 do you intend to proceed this morning to

1 present this?

2 MR. RICHARDSON: We'd like to just
3 present a single panel, with the Company's
4 President, Tom Mason; Mr. St. Cyr; and Staff
5 witness, Mr. Laflamme.

6 CHAIRMAN HONIGBERG: That sounds
7 fine. So, why don't those people take their
8 positions.

9 Would I be correct that all of the
10 this testimony that's in here, you're all
11 stipulating that these things should become
12 full exhibits? They are the testimony of the
13 witnesses that they would adopt, if asked. Do
14 you all just want to stipulate to that? And,
15 you can identify if there are changes or
16 corrections that need to be made, but, rather
17 than go through the litany of "if I asked you
18 these questions, would you", if you all
19 stipulate that that's what you've got, then we
20 don't need to go through that. Is that fair?

21 MR. RICHARDSON: That is fair, and
22 that's our intention.

23 CHAIRMAN HONIGBERG: All right. Does
24 everyone agree?

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 MR. CLIFFORD: We're in agreement.

2 MR. KREIS: Yes.

3 CHAIRMAN HONIGBERG: Okay.

4 (Whereupon **Thomas A. Mason,**
5 **Stephen P. St. Cyr,** and
6 **Jayson P. Laflamme** were duly
7 sworn by the Court Reporter.)

8 CHAIRMAN HONIGBERG: Mr. Richardson.

9 MR. RICHARDSON: Thank you. I think
10 what the Company would propose at this time is,
11 and I know Staff has a detailed presentation
12 for both the Company witnesses and Staff
13 witnesses, to explain the Settlement terms.
14 And, so, I'll follow up and have the witnesses
15 adopt -- the Company witnesses adopt their
16 testimony after Staff's presentation.

17 CHAIRMAN HONIGBERG: And, I think we
18 just went through -- you do not need to have
19 them adopt they're testimony. You've all
20 stipulated to that. They have been adopted.
21 So, you don't need to do that.

22 MR. RICHARDSON: Yes. But I wanted
23 to touch on the corrections or changes.

24 CHAIRMAN HONIGBERG: Ah, there we go.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Fair enough.

2 So, Mr. Clifford is going to be
3 starting off?

4 MR. CLIFFORD: Yes.

5 CHAIRMAN HONIGBERG: All right. Mr.
6 Clifford.

7 MR. CLIFFORD: Okay.

8 **THOMAS A. MASON, SWORN**

9 **STEPHEN P. ST. CYR, SWORN**

10 **JAYSON P. LAFLAMME, SWORN**

11 **DIRECT EXAMINATION**

12 BY MR. CLIFFORD:

13 Q. So, I'd like to go first with Mr. St. Cyr. Can
14 you just please -- just identify yourself.

15 A. (St. Cyr) Yes. My name is Stephen P. St. Cyr,
16 with St. Cyr & Associates.

17 Q. Okay. And you're familiar with the Settlement
18 Agreement and the testimony you filed in this
19 case, right?

20 A. (St. Cyr) Yes, I am.

21 Q. Okay. And changes or corrections that you're
22 going to make to your testimony?

23 A. (St. Cyr) No.

24 Q. Mr. Laflamme, same questions. Please state

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 your name.

2 A. (Laflamme) My name is Jayson Laflamme. I'm a
3 Utility Analyst in the Gas & Water Division of
4 the Public Utilities Commission.

5 Q. Any changes to the testimony that you've filed
6 or schedules or anything else in this case?

7 A. (Laflamme) No.

8 Q. And, Mr. Mason, state your name please.

9 A. (Mason) Thomas Mason, President, Lakes Region
10 Water. And there's no changes.

11 Q. Okay. Thank you. Mr. Laflamme, can you just
12 give us a brief overview of what's being
13 proposed in terms of rate increases, as part of
14 this Settlement Agreement, which is Exhibit 12,
15 and 13, which are the schedules?

16 A. (Laflamme) Yes. As a summary of what's being
17 presented today, what the Settling Parties are
18 recommending is that, to go into effect on or
19 after the date of the Commission order
20 approving the Settlement Agreement being
21 presented today, the Settling Parties are
22 proposing that a permanent rate increase, as
23 well as an initial step adjustment, be
24 approved, which will result in a combined

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 increase in Lake Region's revenues from general
2 customers of \$161,502, or 15.48 percent.

3 Additionally, the Settling Parties are
4 requesting that Lake Region be allowed to file
5 for a subsequent step adjustment by no later
6 than December 31st, 2017, and to go into effect
7 by no later than early 2018. That subsequent
8 step adjustment will result in a increase in
9 revenues from general customers of \$22,903, or
10 2.20 percent.

11 The estimated total increase in revenues
12 being presented today is \$184,405, or
13 17.68 percent.

14 Q. And can you enlighten us as to the permanent
15 revenue requirement that we're recommending, I
16 think it's Page 4 of the Settlement Agreement?

17 A. (Laflamme) Yes. The Settling Parties are
18 proposing a permanent rate revenue requirement
19 for Lake Region's general water customers of
20 \$1,146,837. This is an increase of \$103,694,
21 or 9.94 percent, to the general water revenues
22 of Lakes Region Water Company.

23 The supporting calculations for the
24 permanent rate revenue requirement can be found

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 in Settlement Attachment JPL-1, on Pages 14 to
2 65. And the calculation is summarized on
3 Schedule 1, which is on Page 14 of that
4 attachment.

5 Q. And just so we're clear, did you prepare the
6 schedules that were attached to the Settlement
7 Agreement?

8 A. (Laflamme) Yes, I did.

9 Q. Okay. And can you just give us a brief
10 walk-through of Schedule 1, which is Page 14 of
11 JPL-1, just outlining how you came to the
12 revenue requirement?

13 A. (Laflamme) Yes. For purposes of context, the
14 starting point for the calculations contained
15 in Settlement Attachment JPL-1 is the revenue
16 requirement that was ultimately proposed by
17 Lakes Region in this case. The Company
18 proposed a permanent increase for its general
19 water customers of \$416,674, or approximately
20 40 percent. That resulted in a proposed
21 revenue requirement of \$1,459,817. That, Lakes
22 Region's proposal for a revenue requirement, is
23 shown on Schedule 3 of Settlement Attachment
24 JPL-1, which is Page 23. And that -- you can

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 see that in Columns (1) through (5) of that
2 schedule.

3 With regards to the revenue requirement
4 that's being presented this morning, Schedule 1
5 of Settlement Attachment JPL-1, shows that the
6 Settling Parties have agreed to a rate base
7 amount of \$3,028,000 -- \$3,028,099, which has
8 been calculated on Schedule 2, or Page 18. To
9 this amount, a rate of return of 7.7 percent,
10 which was calculated on Schedule 1a, or Page
11 15, is applied, which results in a net
12 operating income requirement of \$233,041.

13 When that amount is compared to the
14 proforma test year net operating income amount
15 of \$422,049, which is based on Lakes Region's
16 proposed revenue requirement, a net operating
17 surplus of \$189,008 results.

18 When that amount is adjusted to include
19 the effective federal and state income taxes,
20 the result indicates that the revenue
21 requirement proposed by Lakes Region in this
22 case should be decreased by \$312,980, in order
23 to derive the revenue requirement being
24 proposed this morning of \$1,146,837.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Q. And, Mr. Laflamme, do you have an opinion as to
2 whether the \$3,028,099 figure used in the rate
3 base should be considered used and useful?

4 A. (Laflamme) Yes. A thorough examination of the
5 Company's books and records was conducted by
6 the Commission Audit Staff. They issued a
7 Final Report of their examination, which was
8 included in my prefiled testimony. Based on
9 the report issued by the Audit Staff, as well
10 as the Company's responses to Staff, to
11 discovery posed by Staff and the other parties
12 in this case, I believe that the rate base
13 that's being proposed this morning was used and
14 useful.

15 Q. And can you just describe some of the general
16 nature of the revenue adjustments and
17 adjustments to test year -- excuse me --
18 revenues and expenses that were included in
19 this, just to enlighten the Commission?

20 A. (Laflamme) Yes. There were -- if you go
21 through the schedules, you'll see that there
22 were a number of adjustments proposed by Staff
23 to the Company's rate base, operating revenue,
24 and operating expenses.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 To start, the Company's original filing
2 reflected rate base using a test year-end
3 valuation methodology, rather than the 13-month
4 average valuation methodology, which is
5 generally required by this Commission.

6 Therefore, Staff made a number of adjustments
7 so as to conform Lake Region's rate base to the
8 13-month average methodology required by this
9 Commission.

10 However, there were two exceptions to
11 this. They were for significant improvements
12 that the Company made at its Paradise Shores
13 Division and also at its Indian Mound Divisions
14 during the test year of 2014. These
15 improvements are reflected in rate base using a
16 test year-end methodology, because they meet
17 the criteria established by the Commission
18 relative to so-called "non-revenue producing"
19 asset improvements. And that criteria has been
20 specifically laid out by the Commission in its
21 Order Number 25,696, which was issued on
22 July 25th, 2014, in Docket Number DW 13-126,
23 regarding Pennichuck East Utility, Inc.

24 Additionally, the Company's original

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 filing included a number of post-test year
2 plant additions in rate base. Therefore, Staff
3 made a number of adjustments to remove these
4 post-test year plant additions from rate base.
5 With one exception, which will be discussed
6 later on this morning, and that is with regard
7 to the Mount Roberts property, in
8 Moultonborough, New Hampshire, which is
9 indicated on Page 5 of the Settlement
10 Agreement.

11 Also, a number of the post-year --
12 post-test year assets that were adjusted out of
13 the test year have been included in the
14 determination of the initial step adjustment,
15 which will be discussed later this morning.

16 With regard to operating revenues, Staff
17 made an adjustment to reflect the impact of the
18 various proforma adjustments as they would
19 effect the revenues that Lakes Region receives
20 from its special contract with the Property
21 Owners Association at Suissevale, or POASI, as
22 this -- as those revenues directly impact the
23 revenue requirement that's calculated for
24 general customers. And the calculation of that

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 adjustment is detailed on Schedules 9a and
2 following of Settlement Attachment JPL-1, which
3 is Pages 34 to 45.

4 And, finally, with regard to the
5 adjustments that Staff made to Lakes Region's
6 operating expenses, the vast majority of those
7 were a result of the Staff audit and the Audit
8 Report that was issued by the Commission Audit
9 Staff. And those -- the majority of those
10 adjustments were based on the Staff audit.

11 Q. And, Mr. Laflamme, I want to talk a little bit
12 about the Mount Roberts property. You've
13 included that in test year rate base for the
14 purposes of determining permanent rates, and
15 that was about \$262,000. And can you explain
16 what went on with the Mount Roberts property
17 and why that's included in rate base?

18 A. (Laflamme) Yes. The Mount Roberts property is
19 a 41-acre parcel that is actually owned by a
20 Lakes Region shareholder. It's adjacent to the
21 Company's Paradise Shores Division, in
22 Moultonborough, New Hampshire. But there are
23 two wells and other infrastructure on the
24 property that are owned and operated by Lakes

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Region, which provide an additional source of
2 supply for the Paradise Shores Division,
3 especially during the peak summer season.

4 Lakes Region is proposing to acquire from
5 its shareholder the land on which the wells and
6 other equipment are situated in order to comply
7 with New Hampshire DES regulations, which
8 require ownership or perpetual control of these
9 well sites, as well as sanitary protective
10 areas.

11 The transaction being proposed is that the
12 shareholder will contribute this land to Lakes
13 Region as Additional Paid-in Capital. Even
14 though ownership of the property had not
15 transferred from the shareholder to the Company
16 by the end of the test year, the wells situated
17 on that property were, in fact, providing
18 service to Lakes Region's customers throughout
19 the entirety of the test year. And it's also
20 Staff's understanding that the transfer of that
21 property, from the shareholder to the Company,
22 will be occurring very soon.

23 Q. And where can we find information about the
24 adjustments that were made? Is there a

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 schedule you can point me to?

2 A. (Laflamme) Oh, yes. There's a schedule, which
3 details the costs being included in rate base,
4 and that is found on Schedule 13 of Attachment
5 JPL-1, which is on Page 64.

6 Q. Thank you. And, while we're here, Mr. St. Cyr
7 or Mr. Mason, anything you wish to add about
8 the current status of the Mount Roberts
9 transaction, and where you are in that process?

10 A. (St. Cyr) I would just add that, on or about
11 July 5th, 2012, the Company and its
12 shareholders had agreed to accept DES's
13 requirements, which were that the Mount Roberts
14 property be either transferred to the Company's
15 ownership or that the Company have control of
16 that parcel. And, as a result, Mount Roberts
17 is, in fact, being used exclusively to provide
18 service to the Company's customers.

19 Q. And you had originally included this as a
20 separate petition, and I think it was DW
21 15-422. So, what's happened with that
22 petition?

23 A. (St. Cyr) I believe the petition is -- or, the
24 docket is still open. And it's the Company's

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 intent to file something to ask that that
2 docket be closed. That docket had to do with
3 the financing of the property. Initially, we
4 had proposed that it be a debt financing. And,
5 through the course of this proceeding, the
6 Company amended its filing to reflect that that
7 property be contributed as Additional Paid-in
8 Capital by the shareholder.

9 Q. And I see here we've got -- we've got a
10 proposed rate of return of 7.7 percent,
11 relative to the calculation of the permanent
12 rates. I think that's Schedule 1a. Can you
13 explain how that number was derived and a
14 little bit about the debt/equity relationship
15 arising out of this Settlement Agreement?

16 A. (St. Cyr) Sure. In fact, rather than explain
17 it, it's probably easier for me to walk through
18 the schedule.

19 Q. Okay.

20 A. (St. Cyr) This is JPL-1, Schedule 1a. I'm on
21 Page 15. And I'll just briefly, Column -- I
22 guess, in the end, we're trying to get to
23 Column (14), the 7.7 percent.

24 Q. Right.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 A. (St. Cyr) We start at Column (1). These are
2 the Company's actual balances at 12/31 of the
3 test year. In its original filing, the Company
4 had proposed adding to long-term debt. The
5 long-term debt was primarily for the financing
6 of the Mount Roberts land and the financing of
7 Indian Mound improvements. Probably nine to
8 ten months in the proceeding, the Company
9 amended its filing to withdraw the financing by
10 debt of the Mount Roberts property. And,
11 instead of that, as I stated earlier, the
12 Company's shareholder is contributing that as
13 Additional Paid-in Capital. And those two
14 adjustments are shown in Column (3).

15 Staff made a further adjustment for the
16 Indian Mound improvements. This was the
17 financing portion of those improvements. And
18 that amount is now reflected in the initial
19 step increase and taken out of the permanent.
20 You know, between the Company's and Staff's
21 proposals, we were now at an adjusted balances,
22 adjusted proforma balances that are reflected
23 in Column (5). And, if you look at the
24 percents related to those adjusted balances,

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 you could see that the long-term debt
2 percentage is 29.9. The total common equity
3 percentage was 70.1, for a total 100 percent.

4 The Parties felt that the equity piece was
5 particularly higher than we would like to see
6 that. And, as a result, you know, the Company
7 and the other Parties accepted a theoretical
8 capital structure that resulted in a 36 percent
9 debt and a 64 percent equity. And I'll speak
10 to that a little bit later. But let me just
11 continue through the exhibits.

12 Columns (7) and (8) are the Company's
13 actual interest expense and debt expense.
14 Column (9) reflects the interest that the
15 Company had originally put in on the Mount
16 Roberts financing. Column (10) shows the
17 portion of that that's related to the
18 financing -- I'm sorry, the Column (9) was the
19 interest for both the Mount Roberts and the
20 Indian Mound improvements. Column (10) shows
21 the removal of the interest on the Mount
22 Roberts financing. And Column (11) shows the
23 removal of the Indian Mound interest. So, we
24 have essentially stripped away that interest, in

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 part because the Mount Roberts property is
2 being contributed, and Indian Mound property is
3 reflected in the initial step.

4 So, we end up with an adjusted interest
5 and debt that's shown in Column (12). When you
6 take that adjusted amount over the adjusted
7 debt balance, it results in a cost rate of
8 4.31 percent. When you apply the weighted
9 average of the debt piece, you end up at
10 1.55 percent for the weighted average cost of
11 debt.

12 With respect to the 9.6 percent, this is
13 the cost of equity that the Settling Parties
14 agreed to, there's a note at the bottom of your
15 schedule pertaining to that. This is the --
16 9.6 percent is the last approved cost of equity
17 by the Commission for New Hampshire water
18 utilities. That was approved in the Aquarion
19 case, DW 12-085, in Order Number 25,539, on
20 June 28, 2013.

21 When you apply the weighted average of the
22 equity, the 64 percent to the 9.6 percent, you
23 end up with a weighted average cost of equity
24 of 6.14. And, when you sum that with the

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 weighted average cost of debt, you end up at
2 7.7 percent return on equity.

3 Q. And, while you're here, can you just briefly
4 describe the 36/64 debt/equity split that we're
5 proposing today?

6 A. (St. Cyr) Yes. The Parties accepted a
7 theoretical capital structure of 36 percent
8 debt and 64 percent equity, in part,
9 anticipating an additional financing. And you
10 heard last week, in Docket DW 16-619, the
11 Dockham Shores case, whereby the Company was
12 proposing to -- or, is requesting approval of
13 up to 135,000 of additional debt. That debt is
14 taken into consideration in some respects in
15 this theoretical capital structure.

16 And, then, in addition to that, in Step 2,
17 the Company is proposing two projects. These
18 are main and service replacement projects, one
19 in the amount of 218,000, the other in the
20 amount of 183,000. And the Company is hoping
21 to finance those through a loan with CoBank.

22 So, in part, because of those anticipated
23 financings, the Company has -- the Company and
24 the Settling Parties have agreed to this

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 debt-to-equity ratio.

2 And, if I could just digress for one
3 minute, in the hearing last week, DW 16-619,
4 Commissioner Scott asked about the interest
5 rate. We were using 5.27 percent in that
6 docket. We were also using that in Step 2.
7 His question had to do with "had the Company
8 been in touch with CoBank and what would that
9 interest rate be today?" And I just want to
10 report that, in response to your question, and
11 as we'll get to later on, that interest rate
12 today would be 4.27 percent.

13 I guess just a couple other things. The
14 Settling Parties just want to recognize that
15 access to the CoBank financing is subject to
16 covenants and conditions with the Company's
17 Master Loan Agreement. And, while the
18 intent -- while the intent is to finance the
19 project at 100 percent debt, to the extent that
20 there are conditions that prevent that, then
21 there may have to be some equity put in in
22 order to complete those projects.

23 Q. So, I just want to bring you back to your
24 schedule. Page 15, where you talk -- the

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 "7.7 percent", that's not the cost of equity,
2 is it? That's the --

3 A. (St. Cyr) That's the overall rate of return.

4 Q. Okay. Just wanted to clarify, because it
5 sounded like we heard something different.

6 A. (St. Cyr) No. The equity portion of the
7 overall rate of return is the "6.14 percent".

8 Q. Thank you. And, while you're here, I just want
9 to talk a little bit with you, there's some
10 mention in the Settlement Agreement about
11 "vehicle financings". And can you just
12 enlighten us a little bit on that front?

13 A. (St. Cyr) I think Mr. Laflamme is actually in a
14 better position than I am to --

15 Q. Okay. That's true. That's true.

16 A. (St. Cyr) -- to address the financings that
17 took place and --

18 Q. Yes. I'll ask Mr. Laflamme that question then.
19 That's true. Mr. Laflamme, can you talk about
20 the vehicle financings and where we were and
21 where Staff ended up?

22 A. (Laflamme) Sure. During the course of the
23 audit by the Commission Staff, the
24 determination was made that there were two

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 vehicle financings for pickup trucks purchased
2 by the Company in 2010 and 2011, which had not
3 received Commission approval in accordance with
4 RSA 369. That occurred despite the fact that
5 Lakes Region did file and was granted an
6 after-the-fact approval for several vehicle
7 loans in Docket Number DW 14-285. And the
8 Commission Order for that was 25,753, issued on
9 January 13th, 2015. In that filing, the
10 Company overlooked the two particular vehicle
11 financings that are indicated in the Settlement
12 Agreement.

13 However, those two financings are included
14 in the calculation of the Company's rate of
15 return just described by Mr. St. Cyr. And the
16 two pickup trucks are also included in the
17 Company's rate base.

18 Therefore, the Settling Parties are
19 recommending that the Commission grant approval
20 on an after-the-fact basis for these two
21 vehicle financings. The Settling Parties
22 believe that the two financings were prudent
23 and reasonable, and that the terms of those
24 financings will not adversely affect customer

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 rates.

2 Q. Thank you. Can you speak to the approval of
3 the rate case expenses that's mentioned in, I
4 think, Page 7 and 8 of the Settlement
5 Agreement? I think it's Page -- we're talking
6 about Page 7. There are issues about the rate
7 case expenses here.

8 A. (Laflamme) Yes. The Settling Parties agree
9 that the Company is entitled to prudent and
10 reasonable rate case expenses, which include,
11 but are not limited to, their legal expenses,
12 their consultant expenses, as well as
13 incremental administrative expenses, and
14 copying charges, delivery charges, *etcetera*.

15 Lakes Region is going to be making a
16 filing of those, of its rate case expenses, in
17 accordance with Puc Rule 1905.2 -- .02, by no
18 later than 30 days following the date of the
19 Commission's order in this docket. And, Staff,
20 as well as the other Parties, will be reviewing
21 that filing and will be providing a
22 recommendation to the Commission relative to
23 the Company's filing for Commission approval.

24 Q. Okay.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 A. (St. Cyr) If I may just add, as of August 31,
2 2016, the Company has incurred approximately
3 118,000 in rate case expenses.

4 Q. Thank you. And, while you're there, Mr. St.
5 Cyr, can you just describe or are you familiar
6 with the depreciation schedules associated with
7 the vehicle financing portion of the Settlement
8 Agreement and the service lives?

9 A. (St. Cyr) Yes, I am. The Settling Parties
10 agreed that the service life of the vehicles
11 would be five years. This five-year
12 approximates the useful life of the vehicles,
13 particularly given the wide area that the
14 Company's vehicles cover. The five years is
15 generally the term of the financing related,
16 and, therefore, is also a good match in that
17 regard.

18 Q. And the Settlement Agreement talks about
19 permanent -- the permanent rate increase is
20 basically equal to the temporary rate increase
21 previously approved. And, so, what's the level
22 of that increase?

23 A. (St. Cyr) The level of the increase is
24 \$103,694, or 9.94 percent. And that's the

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 amount that's shown on JPL-1, Schedule 1.

2 Q. Okay. And, then, what's going to happen to the
3 period of time between the temporary and the
4 permanent implementation?

5 A. (St. Cyr) The Company will have an opportunity
6 to recover that difference between temporary
7 and permanent rates. The temporary rates were
8 approved on a service-rendered basis
9 September 14, 2015. The Company began billing
10 those temporary rates on January 29, 2016. So,
11 there's a, you know, a three or four month
12 period where the Company will have the
13 opportunity to recover that difference.

14 Q. Okay. And, then, we've also talked today about
15 a step adjustment. Can you briefly just touch
16 on the amount and the percentage increase for
17 that step adjustment that's included in the
18 Settlement?

19 A. (St. Cyr) Yes. This is shown on JPL-2,
20 Schedule 1, Bates number of 66. The items that
21 are subject to this initial step adjustment are
22 the Indian Mound Project; the Company's recent
23 acquisition of a Logic Accounting Software
24 system; the deferred investigation expenses

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 from DW 07-105; and then some cash working
2 capital adjustments to -- as a result of some
3 of the changes in the expenses. And, then,
4 just a couple on the expense side, we have a
5 new annual --

6 *[Court reporter interruption.]*

7 **CONTINUED BY THE WITNESS:**

8 A. (St. Cyr) -- a new annual pension expense; and
9 then the depreciation and amortization
10 associated with the Indian Mound Project; and
11 the deferred investigation cost; and, lastly,
12 the property taxes related to the Indian Mound
13 Project.

14 Those are the items that are subject to
15 the initial step adjustment. And what the
16 Parties are proposing is a step increase of
17 57,808. This represents a 5.54 percent
18 increase in the overall revenue requirement.
19 And those amounts are actually shown on Page
20 66.

21 BY MR. CLIFFORD:

22 Q. And, Mr. Laflamme, those adjustments or
23 additions that Mr. St. Cyr is speaking of are
24 going to be subject to audit by Staff, I

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 assume?

2 A. (Laflamme) Yes. The Settling Parties have
3 agreed that those items that were indicated by
4 Mr. St. Cyr would be subject to audit by the
5 Commission Staff.

6 Q. Okay.

7 A. (Laflamme) And that a report would be, once
8 that audit is completed, a report would be
9 issued to the Commission regarding the findings
10 of that examination.

11 Q. And, then, the Parties, it looks like, are
12 proposing an additional, I think, \$57,808 in
13 the Company's revenue requirement. Can you
14 describe the support behind that?

15 A. (Laflamme) Yes. That was indicated by Mr. St.
16 Cyr, that the amount of the initial step
17 adjustment will be -- will result in an
18 additional \$57,808 increase, or 5.54 percent
19 increase, on a percentage basis, to the
20 Company's revenue requirement, bringing that
21 amount to \$1,204,645.

22 As Mr. St. Cyr indicated, the calculation
23 of that is on Schedule 1 of Settlement
24 Attachment JPL-1. And, basically, the

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 additions to rate base that were indicated by
2 Mr. St. Cyr totaled \$274,545. And, to that
3 amount, a rate of return of 7.49 percent has
4 been applied. The calculation of that rate of
5 return is from Schedule 1a, which is Page 67.
6 And the result of the application of that
7 revenue requirement is a net operating income
8 requirement of \$20,562.

9 Additionally, the Company is also going to
10 be allowed to recover the expenses associated
11 with the additions to rate base, including O&M
12 expenses, depreciation and amortization
13 expense, as well as property taxes and income
14 taxes. The total of those operating expenses
15 is \$40,871, resulting in a combined increase in
16 Lakes Region's overall revenue requirement of
17 \$61,433.

18 However, a portion of that revenue
19 requirement is going to be recovered by the
20 Company via its special contract with POASI.
21 And that amount has been calculated on
22 Schedules 6a, and following, of Settlement
23 Attachment JPL-2, which is on Pages 74 through
24 79, and that amount -- that amounts to \$3,625.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 So, after deducting that amount that's
2 attributable to the special contract, the
3 remaining portion, or \$57,808, is the amount
4 that's going to be collected from Lakes
5 Region's general water customers.

6 Q. And I guess my follow-up question is for either
7 you or Mr. St. Cyr, whoever can speak to how
8 you derived the applied rate of return, you
9 came up with 7.49 percent, I think?

10 A. (St. Cyr) I think my job is to explain the rate
11 of return. And I'm specifically looking at
12 JPL-2, Schedule 1a. This is Page 67. You
13 know, we start with a "Proforma Balance Per
14 JPL-1/Schedule 1a". So, we're just carrying
15 that capital structure forward.

16 As we mentioned before, that both the
17 investment and improvements in Indian Mound
18 were taken out of permanent rates and are
19 reflected in the rate base associated with this
20 initial step. Likewise, the financing related
21 to that, the 130,000, is also -- we're also
22 adjusting the capital structure as it pertains
23 to that for the initial step.

24 That financing itself was approved in

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Docket 14-285. The interest rate that was
2 reflected in that financing was 3.18 percent.
3 That interest rate is actually further reduced
4 by 0.75 percent that CoBank gives back to the
5 Company, resulting in a net interest rate of
6 2.43 percent.

7 So, with the adjusted capital structure
8 amounts in Column (3), you have adjusted
9 capital structure percentages. And, when you
10 apply those percentages to the debt cost rate
11 and the 9.6 percent, you end up with the
12 7.49 percent overall return being used in the
13 initial step adjustment.

14 Q. And, so, when would the initial step adjustment
15 take place with the proposal?

16 A. (St. Cyr) The proposed effective date for the
17 implementation is for service rendered on or
18 after the date of the Commission's order.

19 Q. Okay. Thank you. And, then, Mr. Laflamme, I
20 want to talk about the customer rates and what
21 the -- what are the rates going to be for
22 customers coming out of this proceeding as a
23 result of the Settlement Agreement, if it's
24 adopted and approved?

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 A. (Laflamme) The initial rates that will be --
2 that are proposed to be coming out of this
3 Settlement rate proceeding are calculated on
4 Schedule 2a of Settlement Attachment JPL-4,
5 which is on Page 92 of the Settlement
6 Agreement. These are based on the combined
7 revenue requirement -- combined revenue
8 requirement of \$1,204,645, after the proposed
9 permanent rate increase and the initial step
10 adjustment. The calculation on Schedule 2a is
11 consistent with other rate calculations for
12 Lakes Region in previous rate cases.

13 Also included in Settlement Attachment
14 JPL-4, on Page 93, is a schedule of proposed
15 rate changes, resulting from permanent rates
16 and the initial step adjustment. The resulting
17 initial customer rates are summarized at the
18 bottom of Page 9 of the Settlement Agreement.
19 And those would be, for the "Waterville Valley
20 Gateway Pool", the annual rate would be
21 "\$1,677.68", or, on a quarterly basis, that
22 would be \$419.42. For Lakes Region's
23 "Unmetered General Customers", the annual rate
24 would be "\$722.50", or \$180.63 on a quarterly

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 basis. And, finally, for Lakes Region's
2 "Metered General Customers", the Customer
3 Charge being proposed initially is "568.29", on
4 an annual basis, or \$142.07 on a quarterly
5 basis. And the Meter Charge, for both annual
6 and quarterly, would be "\$5.53" per hundred
7 cubic feet of water usage.

8 Q. Thank you. So, for Mr. St. Cyr, can you
9 describe what's the impact ongoing to be on
10 customers? What are they going to see?

11 A. (St. Cyr) Sure. In 2014, the annual revenue
12 requirement per customer was 625.64. Coming
13 out of this proceeding, the annual revenue
14 requirement for both the permanent and initial
15 step increase will be 722.50, an increase of
16 96.82, or 15.48 percent.

17 Q. And the Company will file tariffs, supporting
18 tariffs, following the implementation, correct?

19 A. (St. Cyr) Yes.

20 Q. Okay. I guess, now, I'd like to move to the --
21 there's a proposed second step adjustment. So,
22 can you, as long as you're there, speak to
23 that, Mr. St. Cyr?

24 A. (St. Cyr) Sure. And this is reflected on

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Attachment JPL-3, Schedule 1, Page 80. There's
2 two projects there. Main and service
3 replacement projects, one at Paradise Shores,
4 one at Indian Mound. The total cost of the
5 project at Paradise Shores is 218,000. The
6 total cost of the project at Captain Lovewell
7 Lane, in Indian Mound, is \$183,000.

8 Q. Okay. And we've put there -- or, there is a
9 deadline for completion of those projects, is
10 there not?

11 A. (St. Cyr) Yes. The Settling Parties have
12 agreed that this, you know, the second step,
13 must be filed by no later than December 31,
14 2017, and that the capital projects themselves
15 must be completed and in service by no later
16 than that same date.

17 Q. Thank you. And, Mr. Laflamme, so, what's the
18 impact going to be of the second step
19 adjustment?

20 A. (Laflamme) As indicated at the bottom of
21 Page 10 of the Settlement Agreement, it's
22 currently estimated that the second step
23 adjustment will increase Lakes Region's revenue
24 requirement by an additional \$22,903, or

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 2.2 percent, to a project -- and, after which,
2 the projected level of Lakes Region's revenue
3 requirement will be \$1,227,548.

4 The calculation of the estimated increase
5 relating to the proposed second step adjustment
6 is found in Settlement Attachment JPL-3, which
7 is on Pages 80 through 89, with a summary of
8 that calculation on Schedule 1 of Settlement
9 Attachment JPL-3, on Page 80.

10 Q. Thank you. Mr. St. Cyr, so, how is the rate of
11 return going to be calculated as a result of
12 the second step?

13 A. (St. Cyr) And this is -- the calculation itself
14 is shown on JPL-3, Schedule 1a. We've got the
15 total amount of the projects and the financing
16 of "401,000", at an interest rate of
17 "4.52 percent", resulting in the annual
18 interest rate -- annual interest expense of
19 "18,125". There's an estimate for the annual
20 amortization of the financing cost. When you
21 add the annual interest rate and the financing
22 cost, you're at a total debt cost of "19,222".
23 And, when you put that over the 401 balance, it
24 results in an annual cost rate of "4.79

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[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 percent".

2 And, if you note, the Footnote (a) makes
3 reference to the "5.27 percent" that the
4 Company had six months ago, that we believe
5 today would be 4.27 percent. So, that would
6 have an overall positive effect change and
7 lower the proposed step adjustment.

8 Q. Okay. And, Mr. Mason, while you're there, I'd
9 like to have you discuss sort of the scope and
10 size of these projects relative to what's going
11 on at the Company?

12 A. (Mason) Sure. One of the projects is Paradise
13 Drive, in which we have some 1960s vintage pipe
14 that's in the ground still, which needs to be
15 replaced. And the town is scheduling for next
16 year to redo the road. So, we're trying to
17 time, make it right for both of us by replacing
18 this pipeline well before their project.

19 On the other one, it's very similar. It's
20 not the town doing it, but it's the association
21 that wants to redo Captain Lovewell Lane
22 sometime next fall. And, again, it's the same,
23 I don't know the vintage of that pipe, but I
24 would say it was early '70s, and really low

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 quality. We're also trying to work with them
2 to, you know, mitigate having to pave twice and
3 reconstruct the road twice.

4 Q. And, so, you've estimated the cost of the
5 Paradise Drive Project about 218,000 and the
6 Captain Lovewell Lane about 183,000, right?

7 A. (Mason) Correct.

8 Q. And these are pretty significant projects for a
9 company your size, are they not?

10 A. (Mason) Yes, they are.

11 Q. And, so, Mr. St. Cyr, I suspect the Company
12 would be submitting a financing petition
13 following this, too?

14 A. (St. Cyr) That's correct. Probably within the
15 next week or two.

16 Q. Okay. So, if we implement the second step
17 adjustment, Mr. Laflamme, what's that impact on
18 customers?

19 A. (Laflamme) Well, currently, and, of course,
20 this would be -- this would be subject to the
21 final cost of these projects, as well as the
22 interest rate of the financing. But,
23 currently, the projected calculation of
24 customer rates is on Schedule 3a of Settlement

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Attachment JPL-4. And this calculation is
2 based on a projected revenue requirement after
3 the second step adjustment of \$1,227,548. And
4 the rates are currently being anticipated, and,
5 of course, subject to finalization of the
6 projects and the financing, but, for the
7 Waterville Valley Gateway Pool, the annual rate
8 would be \$1,709.58, or \$427.40 on a quarterly
9 basis; for unmetered general customers, the
10 annual rate would be \$736.24, or \$184.06 on a
11 quarterly basis; and, finally, for metered
12 general customers, the Customer Charge
13 currently projected is \$579.09 on an annual
14 basis, \$144.77 on a quarterly basis, and the
15 Meter Charge is currently projected at \$5.63
16 per hundred cubic feet of water usage.

17 Q. Thank you. And, lastly, of Mr. St. Cyr, I
18 suppose, there's another -- there's a provision
19 in here on Page 11 about the position of the
20 company with regard to filing another rate
21 case. Can you speak to that provision on Page
22 11?

23 A. (St. Cyr) Sure. Sure. The Company has agreed,
24 except for exogenous events that create a

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 revenue deficiency, that it will not seek a
2 permanent increase in rates sooner than 2019,
3 based on a test year of 2018.

4 Q. Okay. And, then, in conclusion, do you have a
5 position on the Settlement Agreement and
6 whether this results in just and reasonable
7 rates?

8 A. (St. Cyr) I do. And I do believe that the
9 Settlement results in just and reasonable
10 rates.

11 Q. And, Mr. Laflamme, do you have a position on
12 the Settlement Agreement?

13 A. (Laflamme) Yes. I believe that the Settlement
14 Agreement being proposed this morning will
15 result in just and reasonable rates for both
16 the Company and its customers.

17 MR. CLIFFORD: Thank you all. I
18 don't have any questions.

19 CHAIRMAN HONIGBERG: Mr. Richardson,
20 do you have further questions for the panel?

21 MR. RICHARDSON: Just a couple of
22 quick ones, if I can.

23 BY MR. RICHARDSON:

24 Q. Mr. St. Cyr and Mr. Mason, you indicated that

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 you "adopted" your prefiled testimony. I
2 assume you meant to say "subject to the
3 corrections and revisions that you had just
4 described in response to Staff's questions"?

5 A. (St. Cyr) I think of it as "subject to the
6 evolution of the proceeding and the result that
7 led to the Settlement Agreement".

8 Q. Okay. And, Tom, you would agree with that as
9 well?

10 A. (Mason) I agree also.

11 Q. Okay. Mr. Mason, in your original testimony,
12 you talked about the pros and cons of financing
13 the acquisition of the Mount Roberts land. Is
14 it -- I guess what I want to ask you is is
15 how -- what's changed, since your testimony was
16 filed almost a year ago or just over a year
17 ago?

18 A. (Mason) Just our change in philosophy. We
19 decided that we were going to put in the
20 property as equity, and also borrow some money
21 that we needed to borrow to move forward with
22 these projects that I just spoke about.

23 Q. And I believe, either Mr. Mason or Mr. St. Cyr,
24 as this proceeding evolved, the Company did a

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 calculation, as it's required to do, for
2 CoBank. And it had effectively reached its
3 debt to -- debt coverage ratios under its loan
4 agreements with CoBank. Is that your
5 recollection?

6 A. (St. Cyr) Yes.

7 Q. And will using the -- using the contribution of
8 the Mount Roberts land, and the resulting rate
9 increases, that will help improve that and
10 allow additional financings to occur. Is that
11 accurate?

12 A. (St. Cyr) That is also correct, yes.

13 Q. Okay. Mr. Mason, I want to ask you some
14 questions about the projects that you just
15 touched briefly upon. And I believe the
16 Paradise Shore Main Project has -- the main
17 that you're replacing in the 1960s, when it was
18 built, has asbestos cement, is that correct?

19 A. (Mason) Correct. It's called "AC pipe" or
20 "Transite". And it's a product of the '60s,
21 that was very short-lived. It was used a
22 little bit during that period, and now should
23 be replaced.

24 Q. And what are the shortcomings that that pipe

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 has, in terms of the service that it's able to
2 provide to your customers?

3 A. (Mason) The pipe, there's no problem with the
4 pipe itself, as far as health. The problem
5 comes in the working on the pipe, in that you
6 have to be careful when you repair it, because
7 of the asbestos, the asbestos that's in it.
8 Not so much the water itself, which goes
9 through the pipe.

10 Q. Okay. And is this pipe more fragile, I mean,
11 more prone to interruptions? That's what I was
12 getting at.

13 A. (Mason) Oh, I'm sorry. Yes, it is. It's
14 definitely easily cracked and easily settles
15 and breaks.

16 Q. And how does that pipe that's going to be
17 replaced does it affect the Paradise Shores
18 system, if that were to occur?

19 A. (Mason) Well, it's a large diameter pipe for
20 us, which is six-inch. And, when it leaks, it
21 leaks. It's a huge loss of water.

22 Q. And I understand that, because of the main
23 replace -- excuse me -- the road replacement
24 that the town is working on, you're trying to

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 coordinate on, what's the savings that would
2 reduce -- that would be produced as a result of
3 coordinating with the town and not having to
4 resurface -- not having Lakes Region resurface
5 the road, I assume?

6 A. (Mason) I don't know the actual numbers, but
7 it's sizable. I mean, to go in and repair the
8 roads back to the way they were, at Lakes
9 Region's cost, would be fairly extensive,
10 compared to just patching it until the town
11 does their project.

12 Q. And, so, I assume that would adversely impact
13 the Company's customers and the Company's
14 earnings, because it would be more expensive to
15 do this at another time, is that fair?

16 A. (Mason) Yes.

17 Q. Okay. Now, the same questions concerning the
18 Indian Mound, I think you said that you didn't
19 believe that was the asbestos or Transite pipe?

20 A. (Mason) No. That's just low-quality plastic
21 piping that was installed piecemeal,
22 developer-built, I believe during the '70s.
23 And it's been added onto several times. And it
24 was haphazardly put in in the beginning.

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Q. Uh-huh. And is that consistent with the type
2 of piping that I think you described in your
3 testimony? Obviously, we didn't contemplate
4 this project at the time your testimony was
5 filed, but you talked about how there are
6 operational considerations with this type of
7 pipe such as is at Indian Mound?

8 A. (Mason) Yes. Definitely. The leak ratio on
9 that type of pipe is huge. We repair, oh,
10 jeez, I don't know how many leaks a year on
11 that particular piece, but more than average.

12 MR. RICHARDSON: Okay. That's all
13 the questions I have. Thank you.

14 CHAIRMAN HONIGBERG: Mr. Kreis.

15 MR. KREIS: Thank you, Mr. Chairman.
16 I just have a few questions. And I'll be
17 quick, because I can see from the faces of the
18 Commissioners that they're eager to ask their
19 questions.

20 **CROSS-EXAMINATION**

21 BY MR. KREIS:

22 Q. Let me start with Mr. St. Cyr and Mr. Mason.
23 And you, the two of you, can decide as between
24 the two of you who will answer these questions.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 When the was the Company's last rate case,
2 before the imposition of the temporary rates in
3 this rate case? When was your last rate case,
4 in other words?

5 A. (St. Cyr) Now, I'm sort of drawing a blank. It
6 was -- I'm trying to think of the docket
7 number. I think either someone at my table or
8 the Staff's table could specifically identify
9 the docket.

10 A. (Laflamme) Yes. I believe it was DW 10-141.
11 And I believe that the final order for that was
12 some -- around the middle of 2013, I believe.

13 A. (St. Cyr) Yes. The Docket 10-041 [10-141?]
14 does sound right, and that would have been a
15 test year of 2009 adjusted at the time.

16 Q. Would you agree with me that a rate increase of
17 almost 10 percent, which we get to by making
18 the temporary rates permanent in this rate
19 case, followed by a step increase of about five
20 and a half percent that would be effective with
21 the Commission's order in this case, reflects
22 water rates that are rising more quickly than
23 the rate of inflation?

24 A. (St. Cyr) I think that's probably true. I'm

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 just thinking, in terms, you know, this was a
2 test year of 2014, versus a test year of 2009.
3 So, it's a five-year period. And a 15 percent
4 increase over a five-year period, given the
5 investments that the Company has made during
6 that, you know, to me isn't significant. And
7 that was a difficult period economically, so --

8 Q. So, I think you're anticipating my next
9 question, which is, I guess, looking -- looking
10 up from the schedules that accompany the
11 Settlement Agreement, and not getting too far
12 down into the weeds, in other words, what would
13 you say to a skeptical customer of the Company
14 about what is driving the rate increases that
15 we are recommending here in the Settlement
16 Agreement?

17 A. (St. Cyr) It's a combination of increased
18 investment. You know, in this particular case,
19 specifically, the Mount Roberts lands and the
20 Mount Roberts equipment were a big addition to
21 rate base in 2014. And there are other
22 improvements, along with a general increase in
23 cost over that time period.

24 Q. And is it fair to say that the customers of

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Lakes Region were actually getting the benefit
2 of the Mount Roberts property for some time
3 before the Mount Roberts property was
4 introduced into rate base?

5 A. (St. Cyr) Absolutely. In fact, even before it
6 was used on a regular basis, it was used on a
7 temporary basis. And Lakes Region never
8 charged its customers for any of that water
9 that was provided during that time period.

10 Q. And did you say that the transfer of the
11 property has, in fact, now been accomplished?

12 A. (St. Cyr) It has not legally taken place yet.

13 Q. When will that occur?

14 A. (St. Cyr) The Company has committed to making
15 that happen within 30 days after the appeal of
16 the Commission's order.

17 Q. Thirty days after the Commission's order being
18 final, presumably? I don't think there will be
19 an appeal, or I'm hoping there won't be.

20 A. (St. Cyr) Yes. Well, 30 days after whatever
21 that time period is.

22 Q. Understood. Mr. Movitz, who is an intervenor
23 in this case, in the e-mail I was alluding to
24 earlier, questions the proficiency of Lakes

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Region Water Company. And I think my question
2 about this is going to be for Mr. Laflamme. If
3 the Staff of the Commission had doubts about
4 the proficiency of this or any other water
5 company, how would that be reflected in a rate
6 case?

7 A. (Laflamme) Well, that would be, you know, Staff
8 would look at the prudence and the
9 effectiveness and deficiency of the costs being
10 proposed for recovery. And that would be --
11 that would be reflected in a Staff adjustment,
12 if it was found that any particular cost or
13 expense was deemed to be either imprudent,
14 unreasonable, inefficient, *etcetera*.

15 Q. And did you Staff make any such adjustments in
16 this case?

17 A. (Laflamme) Yes.

18 Q. And, so, you're satisfied that, subject to
19 those adjustments, all of the costs, operating
20 costs that are included in the Company's
21 recoverable operating expenses, are, in fact,
22 prudently incurred. Would that be a fair
23 statement?

24 A. (Laflamme) That is correct.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Q. And, with respect to the Company's investments,
2 you know, its rate base, you're likewise
3 convinced, after investigation, that those are
4 all prudent?

5 A. (Laflamme) That is -- that is also correct.

6 Q. At Page 6 of the Settlement Agreement, the
7 phrase "*nunc pro tunc*" appears. And, since I
8 was an English major, not a Latin major, I want
9 to make sure I understand what "*nunc pro tunc*"
10 actually means?

11 A. (Laflamme) Well, I'm not a Latin major either,
12 so -- I believe it means -- I believe, and I,
13 you know, if there's anybody that specializes
14 in Latin can correct me, but I believe it means
15 "after the fact".

16 Q. So, what I'm really, I think, getting at is
17 that phrase appears in the part of the
18 Settlement Agreement that talks about the
19 vehicle financings that you testified about
20 before. Those costs are going into -- into
21 rates?

22 A. (Laflamme) Yes. The interest rates on those
23 financings was part of the determination of the
24 rate of return in this case. And the vehicles

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 which the -- upon which the financings are
2 based, they're in rate base and contribute to
3 the return on rate base that was calculated.

4 Q. But they're only getting into rate base for
5 purposes of this rate case. Is that a fair
6 statement?

7 A. (Laflamme) Correct.

8 Q. So, even though the financings are from 2010
9 and 2011, and even though the Settlement
10 Agreement contains the phrase "*nunc pro tunc*",
11 which I think has to do with making something
12 retroactively effective, we're not really
13 engaging in anything that would be reasonably
14 described as "retroactive ratemaking" here, are
15 we?

16 A. (Laflamme) No.

17 Q. And I think my last question -- oh, with
18 respect to the costs of having Mr. Richardson
19 represent the Company in connection with this
20 case, all of the costs associated with that are
21 going to be dealt with, not here in this phase
22 of the proceeding, but later in the rate case
23 expenses phase of the proceeding. Would that
24 be a fair statement?

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 A. (Laflamme) That is correct.

2 Q. And, finally, I think my last question might be
3 for Mr. St. Cyr, who was taking us through
4 Schedule 1a of Attachment JPL-1 earlier in his
5 testimony. And, looking at the very last
6 column of that schedule, which is Column (14),
7 he was testifying about the "1.55 weighted
8 average cost of long-term debt", "1.55 percent"
9 that is, and the "6.14 percent weighted average
10 cost of common equity". My law school math
11 suggests that, when you add those two numbers
12 up, you come out to "7.69". But Schedule 1a
13 says "7.70", and I would like to know what
14 accounts for the discrepancy?

15 A. (St. Cyr) I suspect that's rounding. The 1.55
16 and the 6.11 [6.14?] probably have any number
17 of subsequent digits. The sum of which would
18 round up to the 7.7 percent.

19 MR. KREIS: That's what you
20 suspected, too. But I just wanted to make
21 sure.

22 Mr. Chairman, I believe those are
23 all -- in fact, I know those are all of my
24 questions.

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 CHAIRMAN HONIGBERG: Thank you, Mr.
2 Kreis. When we're done with the witnesses and
3 we take public comments, that's when we'll have
4 you read Mr. Movitz's e-mail into the record.

5 Commissioner Scott.

6 CMSR. SCOTT: Thank you. And good
7 morning. I think these are for Mr. Mason.
8 But, again, whoever on the panel would like to
9 add, that's fine with me.

10 BY CMSR. SCOTT:

11 Q. Mr. Mason, can you elaborate on how the
12 customers are going to be made aware of the
13 increase? Are they aware that it's coming?
14 How will they become aware of the increase, if
15 we approve this?

16 A. (Mason) Steve might be better at that one.

17 Q. Okay.

18 A. (Mason) I'm not sure of the protocol.

19 A. (St. Cyr) I assume you're referring to like a
20 customer letter that would go out with the
21 billing, along with probably a publication of
22 the order on the Company's website, and the
23 various methods that the Company has in which
24 to communicate with its customers.

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Q. So, can you, having said all that, can you give
2 me an idea? I mean, if I'm one of your
3 customers, how much advance notice am I going
4 to get that there's going to be an increase?

5 A. (St. Cyr) I would guess not really a whole lot
6 of advance notice. I would guess the first
7 notice would go with the billing that reflects
8 the increase in the rates.

9 Q. Doesn't that kind of make it hard for me, if
10 I'm a homeowner who's trying to anticipate and
11 budget, doesn't that make it a little bit
12 harder if I don't really get a notice in
13 advance?

14 A. (St. Cyr) Yes.

15 Q. Okay. So, is that something you could look at?

16 A. (St. Cyr) We can take a look at it. It
17 would -- I guess the alternative might be a
18 separate mailing. That had not previously been
19 planned, but we can certainly take a look at
20 it.

21 Q. So, help me. Functionally, that's really an
22 issue with the step increases, right? Because
23 you're in a temporary rate now.

24 A. (St. Cyr) Yes. So, the increase that a

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 customer would see beginning with its first
2 bill would be, essentially, the 5.54 percent,
3 because the temporary rate has already been
4 implemented.

5 Q. Right. So, there should be plenty of time,
6 from the Company's perspective, to give people
7 advance notice of the step increase, correct?

8 A. (St. Cyr) Yes.

9 Q. Okay. There's mention in your filing, and in
10 other dockets, too, of the Suissevale property
11 owners, there's some implication that they're
12 thinking at least about establishing their own
13 water supply?

14 A. (Mason) Yes. I haven't heard anything about it
15 in quite some time. So, I don't know where
16 they stand on it at this point. I know they
17 did some test wells, they did some development
18 stuff. But from -- they don't really let me in
19 on what's going on that much. But I believe
20 that they're not currently doing anything with
21 that.

22 Q. And, if they were to -- you know, they're under
23 special contract with you now, right?

24 A. (Mason) Correct.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Q. And, if they were to terminate that, how much
2 notice would have for them to terminate?

3 A. (Mason) I believe the contract says "six
4 months", I believe, and that would -- there's
5 certain reasons they can get out of the
6 contract, and they're fairly far and few
7 between.

8 Q. And, if they were to pull out, is there
9 substantial impact to the Company?

10 A. (Mason) Oh, yes. I don't know exactly the
11 amount that we collect from them a year, but
12 it's excess of 100,000.

13 Q. But, as you say, you'd probably get at least
14 six months, if they --

15 A. (Mason) Yes. Oh, yeah. We'd have that, it
16 would be quite a bit of notice, at least six
17 months.

18 Q. Okay. With the addition of Mount Roberts's, do
19 you have any other water supply concerns?

20 A. (Mason) No. We're doing -- we had actually a
21 pretty decent summer, water supplywise. Even
22 with the drought conditions, we were -- the
23 wells did very well.

24 Q. Mr. Kreis talked about "proficiency" a little

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 bit. If I go back in time, help me out here,
2 you had hired, I think, a Mr. Fontaine to help
3 in business management, is that right?

4 A. (Mason) Yes. He came on board with us for a
5 few years. He decided to retire. Leah
6 Valladeres is now his replacement.

7 Q. Okay. And have you seen a benefit to having
8 that position?

9 A. (Mason) Oh, yes. Leah has done a great job.
10 Tim did a good job also. Leah has definitely
11 jumped in with both feet, and is doing an
12 excellent job helping us to be more
13 self-sufficient.

14 Q. The *nunc pro* -- I'm trying to remember what the
15 term was.

16 CHAIRMAN HONIGBERG: *Nunc pro tunc*.

17 BY CMSR. SCOTT:

18 Q. -- *pro tunc* issue, which I think literally is
19 translated "now for then", I think that's the
20 literal meaning of those words. Those two
21 vehicles, they were 2011 vehicles?

22 A. (Mason) Yes. I believe, this is my
23 recollection, was that those vehicles -- we've
24 been here about this problem since then. These

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 were older pickups, actually. We came in, I
2 think it was in 2013 or '14, with some new
3 vehicles that we had brought, and somehow or
4 another we missed the ones that were bought in
5 2011 during that whole process. And we didn't
6 realize it, until we were getting ready for the
7 rate case, that those particular vehicles were
8 never -- they weren't brought forward.

9 Q. And are they still in your fleet?

10 A. (Mason) Yes.

11 Q. Okay. But they're at the end of their service
12 life, they're, obviously, older than five
13 years?

14 A. (Mason) They're pretty well out there. I'm not
15 even sure which pickups they are. We have
16 quite a few vehicles, and I'm not exactly --

17 *(Witness Mason conferring with*
18 *Witness St. Cyr.)*

19 **CONTINUED BY THE WITNESS:**

20 A. (Mason) I'm sorry. Yes. So that I know
21 there's still in use, I'm not sure exactly
22 which trucks they are.

23 CMSR. SCOTT: Okay. I think that's
24 all I have.

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 CHAIRMAN HONIGBERG: Commissioner
2 Bailey. Oh, you have more, Mr. St. Cyr?

3 WITNESS ST. CYR: If I could just add
4 a couple of things?

5 CMSR. SCOTT: Please.

6 **BY THE WITNESS:**

7 A. (St. Cyr) On SPL-1 [JPL-1?], Schedule 3. This
8 is the second line item under "Operating
9 Revenue", it makes reference to the "POASI
10 Special Contract". And you can see the amount
11 that was in the test year, and you can see the
12 amount coming out of the permanent rate, that's
13 230,000. So, that would be a substantial
14 amount of lost revenue if POASI were to somehow
15 pull out of the system.

16 And I was just pointing out to Mr. Mason,
17 this is on Schedule JPL-1-1a. I'm sorry, -1 --
18 it's the next page. I can't -- it's probably
19 either 1b or 1a1, under "Equipment Loans".

20 BY CMSR. SCOTT:

21 Q. Can you give me the page number?

22 A. (St. Cyr) This is Page 16. I believe the two
23 loans that were not previously approved are
24 referred to there as the "2011 Ford FX350XL"

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 [F350XL?] and "Ford FX150XL" [F150XL?]. Those
2 are the two specific vehicles we're referring
3 to.

4 CMSR. SCOTT: Thank you.

5 CHAIRMAN HONIGBERG: Now Commissioner
6 Bailey.

7 CMSR. BAILEY: Thank you. Good
8 morning.

9 BY CMSR. BAILEY:

10 Q. I think, Mr. St. Cyr, this is a question for
11 you, on JPL-3, Schedule 1a, Page 81. These are
12 the loans that you're planning to acquire in
13 order to do the Step 2 capital improvements?

14 A. (St. Cyr) Yes.

15 Q. And I think I heard you say that this financing
16 would "reduce the cost of debt"?

17 A. (St. Cyr) Yes. The schedule was prepared using
18 a 5.27 percent, less the 0.75 percent
19 patronage. And that was based on a letter that
20 we had received from CoBank, I want to say in
21 the spring, so it was four or five months old.
22 We recently had a conversation with CoBank.
23 And they are telling us, if we were to do that
24 financing today, instead of the 5.27, it would

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 be 4.27 percent. So, that would reduce the
2 annual cost rate and reduce the revenue
3 requirement associated with that.

4 Q. This probably doesn't make a whole lot of
5 difference, in terms of numbers, but I just
6 want to make sure I'm understanding the record.
7 With your Step 1 adjustment that puts rates
8 into effect as of the date of Commission order,
9 I thought that the cost of debt was
10 4.11 percent?

11 A. (St. Cyr) This is referring to a new financing
12 sometime in the next few months, a couple of
13 months, and is based on that particular
14 financing.

15 Q. But, if the cost that you buy the debt at is
16 higher than the cost of debt in the capital
17 structure, that's not going to lower the debt,
18 that's going to raise the debt, isn't it? The
19 cost, the overall cost of debt?

20 A. (St. Cyr) Well, in terms of the Step 2, what
21 we're attempting to do with the revenue
22 requirement is, you know, we're going to incur
23 new debt at a new interest rate, and we're
24 trying to get enough revenue in order to allow

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 the Company to pay principal and interest on
2 that debt. So, it only takes into
3 consideration the new debt and the new interest
4 rate. It doesn't take into consideration
5 whatever the previous financing or capital
6 structure or debt or equity costs.

7 Q. I understand that. But what I didn't
8 understand was your comment that this is going
9 to "lower the cost of debt". What is it
10 lowering it from?

11 A. (St. Cyr) From the -- the schedules were
12 prepared based on 5.27 percent. If we are able
13 to finance it at 4.27 percent, well, then, the
14 annual interest cost will be less, which would
15 lower the rate of return. It would lower the
16 4.79 percent to something less than that, and,
17 therefore, the revenue requirement would be
18 less. So, the second step increase would be
19 less than what we're talking about here.

20 Q. Oh, I see. Okay. So, you expect the debt to
21 be lower than what is displayed on this
22 schedule?

23 A. (St. Cyr) That's correct.

24 Q. Okay. All right. I thought you meant it was

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 going to lower the overall cost of debt that
2 we're considering approving as a result of the
3 Settlement Agreement. It's just going to be
4 less than what you reflect here?

5 A. (St. Cyr) That's correct. Sorry for the
6 confusion.

7 Q. All right. Thank you. That makes much more
8 sense. A follow-up to Commissioner Scott's
9 question about customer notice. Do you
10 normally show the customer notice that you
11 prepare to the Director of our Consumer
12 Services and External Affairs Division, before
13 you send it to your customers?

14 A. (Mason) No.

15 A. (St. Cyr) I would say no.

16 Q. Would you be willing to do that, just to make
17 sure that --

18 A. (St. Cyr) Sure.

19 Q. -- she thinks that it's a good way to give this
20 message? Okay. Thank you.

21 CMSR. BAILEY: I think that's all I
22 have. All my other questions have been
23 answered. Thank you.

24 BY CHAIRMAN HONIGBERG:

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 Q. Mr. St. Cyr, you testified about the bill
2 impact. And I think I heard you say a number,
3 a monthly increase number, that's different
4 from what I saw in the Settlement. So, if you
5 would look at the top of Page 10, which I think
6 is where the rate impact of the change that
7 would include the first step adjustment. I
8 thought I heard you say a number \$96 and
9 something, and it shows here "94.05". So, did
10 I mishear or were you talking about something
11 else?

12 A. (St. Cyr) I think this is a slightly different
13 calculation. This takes into consideration the
14 average general metered customer usage, the
15 hundred cubic feet square feet. The amount
16 that I cited simply took the revenue, divided
17 by the number of customers. So, it's probably
18 a slightly different calculation.

19 Q. Fair enough. On the vehicles that were
20 purchased without getting prior approval for
21 incurring the debt, the *nunc pro tunc* vehicles.
22 I guess I'm interested in making sure that I
23 understand the question and answer from Mr.
24 Kreis. While those vehicles were purchased,

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 the loan was incurred to purchase them without
2 getting approval, they haven't been in rate
3 base prior to now, is that right?

4 A. (St. Cyr) That's correct.

5 Q. But they will be going forward, correct?

6 A. (St. Cyr) In theory. Meaning, you know, these
7 are 2011 additions that have since been
8 depreciated.

9 Q. Right.

10 A. (St. Cyr) So, the amount that actually is
11 reflected in rate base is much less than the
12 original purchase prices.

13 Q. Is there any -- is there any penalty for
14 incurring debt without getting prior permission
15 of the Commission?

16 A. (St. Cyr) You're asking me? No.

17 Q. Should there be?

18 A. (St. Cyr) There was some discussion about
19 penalty. And, as part of that discussion, we
20 reached a point where it was viewed as
21 inadvertent and not necessarily to penalize the
22 Company.

23 Q. Is it fair for us to expect that that's not
24 likely to happen again?

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 A. (St. Cyr) Yes. It's fair.

2 CHAIRMAN HONIGBERG: All right. I
3 have no further questions.

4 Mr. Richardson or Mr. Clifford, does
5 either of you have any further questions for
6 the witnesses?

7 MR. RICHARDSON: I have a couple. I
8 have a couple on redirect. I can either go
9 first or second, it makes no difference.

10 CHAIRMAN HONIGBERG: Mr. Clifford, do
11 you have any further questions?

12 MR. CLIFFORD: I just have one for
13 Mr. Laflamme, just following up on the question
14 that was asked by Mr. Kreis.

15 **REDIRECT EXAMINATION**

16 BY MR. CLIFFORD:

17 Q. I just want to talk about Lakes Region, in
18 general. Do you, based on your review and
19 evaluation of the financial statements and the
20 submissions that were made at the Commission,
21 do you understand and believe they have the
22 financial, technical, and managerial capability
23 requisite to providing water service to its
24 customers? And this is to address the issue

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 that was raised by Mr. Movitz, I believe, in
2 his letter.

3 A. (Laflamme) Yes.

4 Q. Okay. Thank you. And you find that the
5 vehicles that we've been talking about, these
6 *nunc pro tunc* vehicles, were actually used and
7 useful to the Company?

8 A. (Laflamme) Yes.

9 Q. Okay.

10 A. (Laflamme) They are.

11 MR. CLIFFORD: Thank you. No further
12 questions.

13 CHAIRMAN HONIGBERG: I think that's
14 going to be Ford's new truck line, the *Nunc Pro*
15 *Tunc*.

16 [Laughter.]

17 MR. KREIS: Or, at the very least,
18 the Company should paint those letters onto
19 those trucks, I think.

20 CHAIRMAN HONIGBERG: Mr. Richardson.

21 MR. RICHARDSON: Thank you.

22 BY MR. RICHARDSON:

23 Q. Mr. Mason and Mr. St. Cyr, you were asked a
24 question by Commissioner Scott about notice to

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 customers. And I just -- the question was is
2 "how would customers know?" And I understand
3 he may have been asking about the Settlement
4 Agreement. But you're both aware of that there
5 was an affidavit of publication that was
6 published, and I'll represent to you it was
7 September 14th, 2015?

8 A. (Mason) Yes.

9 Q. Does that sound correct to you?

10 A. (Mr. St. Cyr) yes.

11 Q. And that was -- there's an affidavit on file in
12 this case, but that was for a -- I believe what
13 was a 38 percent increase, which was proposed
14 at the time. And we're now looking at a
15 10 percent, plus a 5 percent, increase for the
16 permanent rates, plus step one, as of the
17 Commission's order, right?

18 A. (St. Cyr) That's correct.

19 Q. Okay. Plus a 2.2 percent. So, we're well
20 below that 38 percent proposal?

21 A. (St. Cyr) Yes.

22 Q. And, when we were here last week on Dockham
23 Shores, I believe that, Mr. Mason, you
24 indicated the Company's website now provides

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 e-mail notifications, and you have all of the
2 Commission's orders posted that have come up
3 recently?

4 A. (Mason) Yes, we do.

5 Q. And I assume you also have the ability to put
6 the Settlement Agreement on the website as
7 well?

8 A. (Mason) Yes, we can, and we will.

9 Q. Okay. Thank you. You mentioned -- you were
10 asked questions about the Suissevale contract,
11 and you indicated that could be terminated on
12 "60 days notice". I believe that was you, Mr.
13 Mason, right?

14 A. (Mason) I thought it was six months. But, if
15 you've read it --

16 Q. Okay.

17 A. (Mason) -- probably more recent than I have, I
18 guess it could be 60 days.

19 Q. So, what I want to -- I'll refer the Commission
20 to Docket DW 06-133, and it's Order Number
21 24,693, dated October 31, 2016, where the
22 agreement was approved. And --

23 CHAIRMAN HONIGBERG: Mr. Richardson,
24 you want to run that date by me again?

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 MR. RICHARDSON: October 31, 2006.

2 CHAIRMAN HONIGBERG: Okay. So, I
3 feel much better now, because I think you just
4 made reference to a date in the future.

5 MR. RICHARDSON: Okay.

6 CHAIRMAN HONIGBERG: And I was really
7 having trouble processing what you were telling
8 me.

9 MR. RICHARDSON: I apologize. And
10 I'm trying to write my questions and review the
11 documents at the same time.

12 BY MR. RICHARDSON:

13 Q. So, what I want to refer to you is is that that
14 agreement provides that there can be
15 termination by mutual agreement, right?

16 A. (Mason) Correct.

17 Q. And, then, there's a Paragraph 9.6 that refers
18 to "Termination by Breach" that is "not cured
19 within a 60-day notice period".

20 A. (Mason) Yes.

21 Q. Does that sound correct to you?

22 A. (Mason) That sounds correct.

23 Q. And I assume, and the document speaks for
24 itself, there's no other provision for

{DW 15-209} {10-12-16}

[WITNESS PANEL: Mason ~ St. Cyr ~ Laflamme]

1 termination of that agreement, except by
2 agreement or upon breach?

3 A. (Mason) I believe so.

4 MR. RICHARDSON: Okay. I have one
5 other question, which I'm having trouble
6 reading my own handwriting. So, bear with me
7 for a moment please.

8 *[Short pause.]*

9 MR. RICHARDSON: I think that covers
10 it. Thank you.

11 CHAIRMAN HONIGBERG: All right. If
12 there's nothing else for the witnesses, and I
13 think there's nothing else?

14 *[No verbal response.]*

15 CHAIRMAN HONIGBERG: I think you
16 gentlemen can either stay where you are or you
17 can return to your seats. It's up to you. I
18 don't think we're going to be too much longer,
19 so you can decide.

20 I'm correct that there's no -- and
21 you've all stipulated to the striking of ID for
22 all the exhibits. We don't need to deal with
23 anything there.

24 Before you sum up, we do have an

1 opportunity for the public to provide comment.
2 We have received some written comments
3 recently, but the only one since the -- or, in
4 connection with the Settlement, is the one from
5 Mr. Movitz. And, since I understand that
6 there's a request that it be read into the
7 record, and Mr. Kreis has graciously
8 volunteered to do so, I'll ask him to do that
9 at this time.

10 MR. KREIS: Thank you, Mr. Chairman.
11 As you indicated earlier, this letter is in the
12 Commission's docket file. It appears in the
13 "Comment" section of the Virtual File Room.
14 And it reads as follows:

15 Dear Mr. Naylor: I will be unable to
16 attend the captioned hearing as I will be
17 observing --

18 *[Court reporter interruption.]*

19 CHAIRMAN HONIGBERG: Slow down.

20 MR. KREIS: -- as I will be observing
21 my holiday of Yom Kippur on that day. I
22 understand this is expected to be the last
23 opportunity to voice comments to the
24 Commissioners, therefore: I do wish to appear

1 on the record on behalf of my constituents
2 opposing legal fees claimed by LRWC and their
3 purchase of the Dockham Shores property.

4 As stated in my letter of June 7,
5 2016 and my follow-up email of August 8th,
6 without repeating all of our reasons: We
7 simply contend that Mr. Richardson's
8 representation of LRWC is not legal work, but
9 the customary management duty of any public or
10 private company. If LRWC's officers choose not
11 to perform their duties, they should pay for
12 the Upton & Hatfield fees from their profits
13 and not attempt to burden their customers with
14 them.

15 With respect to the Dockham Shores
16 property, it is my professional opinion as a
17 former construction banks officer and real
18 estate developer/manager that LRWC is not
19 qualified to undertake another water district
20 until they demonstrate proficiency in their
21 current operations. At that time I would be
22 happy to endorse their acquisition of the
23 property.

24 I request that my objection to these

1 important issues be brought to the attention of
2 the attendees and the Commissioners by reading
3 my letter of June 7, 2016 and the paragraph in
4 my August 8th memo regarding Dockham Shores at
5 the hearing.

6 We would appreciate your
7 consideration and reply at your earliest
8 convenience. Yours Truly, Murray Movitz.

9 CHAIRMAN HONIGBERG: Thank you, Mr.
10 Kreis. All right. Give you an opportunity to
11 sum up. I guess we'll go in order of Mr.
12 Kreis, Mr. Clifford, and then Mr. Richardson.

13 Mr. Kreis.

14 MR. KREIS: Thank you, Mr. Chairman.
15 The Office of the Consumer Advocate is a
16 signatory to this Settlement Agreement. And we
17 believe that it yields just and reasonable
18 rates. That the expenses that the Company
19 would recover pursuant to these schedules in --
20 that are attached to the Settlement Agreement
21 are all prudently incurred.

22 We agree that the various capital
23 projects that the Company is either putting
24 into rates now or plans to put into rates in

1 the future are likewise prudent, and will be
2 used and useful at the time of their
3 completion.

4 We are satisfied that, once the
5 Company paints the words "*nunc pro tunc*" on
6 those two vehicles, that they're omission of
7 the financing associated from those vehicles is
8 sufficiently *de minimus* as to not require a
9 penalty. And that their belated inclusion of
10 their depreciated value in rates and recovery
11 of the associated financing expenses is
12 appropriate.

13 And we do believe that the Lakes
14 Region Water Company does have the requisite
15 managerial, technical, and financial expertise
16 to provide the service that it is contemplating
17 to provide here pursuant to the Settlement
18 Agreement.

19 And, therefore, we request that the
20 Commission approve the Settlement Agreement as
21 an appropriate resolution of the issues in this
22 docket.

23 CHAIRMAN HONIGBERG: Thank you, Mr.
24 Kreis. Mr. Clifford.

1 MR. CLIFFORD: I'm going to be brief,
2 and echo the sentiment and statements made by
3 Mr. Kreis. And just say that the Staff
4 supports this Settlement Agreement. We believe
5 it's prudent, just and reasonable, and that the
6 Commission should approve it forthwith.

7 CHAIRMAN HONIGBERG: And you did that
8 without introducing any additional Latin
9 phrases.

10 MR. CLIFFORD: Except for the
11 "forthwith" perhaps.

12 CHAIRMAN HONIGBERG: Oh, I think
13 that's straight-up English. Mr. Kreis used "*de*
14 *minimus*", so --

15 MR. KREIS: Sorry.

16 CHAIRMAN HONIGBERG: Mr. Richardson.

17 MR. RICHARDSON: Thank you. Lakes
18 Region supports the Settlement Agreement as
19 well. It's in the written testimony, and we
20 didn't touch upon it here today, but this is
21 really the last of the Letters of Deficiency
22 that were at issue in the 2007 105 docket,
23 which involved the acquisition of the Mount
24 Roberts supply and control over those assets.

1 We're thankful to have all those chapters
2 behind us.

3 Many compromises were reached on the
4 rate issue. And we had originally proposed a
5 rate of 38 percent, an increase, based on 2014
6 cost of service. We're down at approximately
7 15 percent, with some additional projects that,
8 obviously, weren't in service then. So, those
9 2 percent doesn't really affect what was in the
10 test year, and it's really more of an
11 additional benefit that comes with the cost.

12 I'll touch on just one of those
13 things, which I think illustrates how the
14 Company has really struggled to do the right
15 thing by its customers. And that's the Mount
16 Roberts project itself. This was land that was
17 acquired in 2006, improvements that were
18 constructed and developed and permits that were
19 obtained through 2007, '08, '09, 2012. The
20 Company has really bent over backwards to
21 provide the best service that it can to its
22 customers, even when it wasn't earning anything
23 on that. So, this is a great opportunity to
24 bring that on the books. It's at direct cost.

1 There's no charge for, effectively, what is the
2 time value of money or the, you know, allowance
3 for funds used during construction.

4 The Company is, by signing the
5 Agreement, we've withdrawn the petition to --
6 for financing of the Mount Roberts project.
7 I'll state that for the record now. We're
8 happy to follow up with a letter to that
9 effect, but it's a formality at this point.

10 The one thing I do want to touch
11 upon, because it came up, was the sequence of
12 events, and the reasons why a penalty, which
13 has obviously been referenced, I think, in the
14 2013 or '14 docket, which was related to the
15 vehicle financing. As the Commission members
16 may know, and Staff is aware, and I think we
17 heard testimony today, the Company came in in
18 either 2013 or '14 and sought approval
19 retroactively for the vehicle financings it had
20 already obtained.

21 What was missed at the time was that
22 there were earlier financings that had already
23 happened in 2010 and 2011, which should have
24 been included in that request. It was during

1 the financing -- or, during the schedules for
2 this rate case that it was brought to the
3 Company's attention to say "Oops. We had
4 requested approval for all of the ones we
5 thought we had. We neglected to do it." And I
6 think that's significant, because what it shows
7 is is that the Company had agreed that all
8 future financings would be approved before they
9 would take place. And that's exactly what the
10 Company had done. What it did wrong was it
11 erroneously missed a past one that had already
12 occurred several years beforehand. And I think
13 that's a very good reason for not imposing the
14 penalty, because the Company didn't go out and
15 violate a statutory requirement. It overlooked
16 what should have been included in its prior
17 effort to obtain all of the approvals.

18 So, where this leaves us is I think
19 we have a very reasonable compromise on rates.
20 The rates are just and reasonable, as you've
21 heard the witnesses say. There was a detailed
22 review by Staff. There was a lot of discovery.

23 We ultimately decided not to try this
24 case. And I say this, because of the comments

1 by Mr. Movitz, and not because they're directed
2 at me, but the Company was very cognizant that,
3 you know, we had requested higher rates. If we
4 were to come in and litigate those issues, it
5 would cost a lot of money. And that wasn't in
6 the Company's interest, it wasn't in the
7 customers' interest.

8 Unfortunately, I think reference was
9 made to the fact that, you know, "you can bring
10 a horse to water but you can't make it drink".
11 And we can't make Mr. Movitz agree with us on
12 all the issues. He's free to state his
13 position. But I think it's appropriate to say
14 that what the Company has done overall in this
15 case is really tried to do the right thing by
16 its customers. Come in with a good solution at
17 a rate that is truly reasonable.

18 And we thank the Commission, the
19 Staff, and all the parties who participated in
20 that regard.

21 CHAIRMAN HONIGBERG: All right.
22 Thank you, Mr. Richardson.

23 So, it sounds like, if we approve the
24 terms of the Settlement, we're also going to

1 deal with dismissing or terminating the docket
2 that is pending. I assume, if something went
3 awry, that that probably shouldn't happen until
4 this is approved. So, we'll work with Staff
5 and we'll get an order out as quickly as we
6 can.

7 And thank you all for this very
8 efficient hearing.

9 ***(Whereupon the hearing was***
10 ***adjourned at 12:14 p.m.)***